

**2023-2024 PROPOSED  
Operating Budget**

	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u> <u>(Unaudited)</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b>REVENUES</b>					
<b>TAXES</b>					
Residential	\$5,344,000	\$5,352,774	\$5,936,000	\$592,000	
Commercial (Regular)	\$1,210,000	\$1,210,746	\$1,358,000	\$148,000	
Commercial (Seasonal Businesses)	\$10,275	\$10,279	\$22,005	\$11,730	
Commercial (Special Tax Agreement & Legislation)	\$218,314	\$218,911	\$220,737	\$2,423	
Resource	\$401,477	\$400,271	\$447,064	\$45,587	
Resource (Recreation)	\$13,650	\$14,339	\$14,333	\$683	
Forestry Acreage	\$10,518	\$10,515	\$10,021	(\$497)	
	<b>\$7,208,234</b>	<b>\$7,217,835</b>	<b>\$8,008,160</b>	<b>\$799,926</b>	<b>11.10%</b>
Fire Area Rates	\$479,991	\$480,241	\$535,833	\$55,842	
Other Area Rates	\$319,387	\$307,087	\$379,630	\$60,243	
	<b>\$799,378</b>	<b>\$787,328</b>	<b>\$915,463</b>	<b>\$116,085</b>	<b>14.52%</b>
Aliant Telecom	\$32,992	\$33,345	\$32,000	(\$992)	
Nova Scotia Power	\$27,790	\$27,790	\$34,316	\$6,526	
HST Rebate	\$17,000	\$37,201	\$23,500	\$6,500	
Deed Transfer Tax	\$240,000	\$307,013	\$235,000	(\$5,000)	
	<b>\$317,782</b>	<b>\$405,349</b>	<b>\$324,816</b>	<b>\$7,034</b>	<b>2.21%</b>
<b>TOTAL TAXATION REVENUE</b>	<b>\$8,325,394</b>	<b>\$8,410,512</b>	<b>\$9,248,438</b>	<b>\$923,044</b>	<b>11.09%</b>
<b>GRANTS IN LIEU OF TAXES</b>					
Federal Government	\$10,750	\$11,199	\$11,400	\$650	
Provincial Government	\$176,948	\$185,987	\$185,132	\$8,184	
	<b>\$187,698</b>	<b>\$197,186</b>	<b>\$196,532</b>	<b>\$8,834</b>	<b>4.71%</b>
<b>SERVICES PROVIDED TO OTHER GOVERNMENT</b>					
Local Government	\$112,294	\$101,364	\$128,086	\$15,792	0.00%
<b>SALES OF SERVICES</b>					
Sale of Electricity	\$76,000	\$74,354	\$77,000	\$1,000	0.00%
<b>REVENUE FROM OWN SOURCES</b>					
Licenses & Permits	\$18,700	\$19,264	\$21,600	\$2,900	
Fines	\$2,500	\$3,273	\$2,800	\$300	
Rentals & Leases	\$3,000	\$3,000	\$3,000	\$0	
Return on Investments	\$82,600	\$106,834	\$97,100	\$14,500	
Penalties & Interest on Taxes	\$68,400	\$81,887	\$79,511	\$11,111	
Other Extraordinary Revenue	\$92,195	\$96,626	\$109,380	\$17,185	
Miscellaneous Revenue	\$1,504	\$1,201	\$1,315	(\$189)	
	<b>\$268,899</b>	<b>\$312,085</b>	<b>\$314,706</b>	<b>\$45,807</b>	<b>17.04%</b>
<b>UNCONDITIONAL TRANSFERS FROM OTHER GOVT'S</b>					
Provincial Government	\$161,723	\$161,723	\$162,218	\$495	
	<b>\$161,723</b>	<b>\$161,723</b>	<b>\$162,218</b>	<b>\$495</b>	<b>0.31%</b>
<b>CONDITIONAL TRANSFERS FROM OTHER GOVT'S</b>					
Federal Government	\$7,979	\$20,852	\$21,392	\$13,413	
Provincial Government	\$139,711	\$119,202	\$58,310	(\$81,401)	
	<b>\$147,690</b>	<b>\$140,055</b>	<b>\$79,702</b>	<b>(\$67,988)</b>	<b>-46.03%</b>
<b>TRANSFERS FROM OWN RESERVES</b>					
	<b>\$412,491</b>	<b>\$318,191</b>	<b>\$421,930</b>	<b>\$9,439</b>	<b>2.29%</b>
<b>Non Rate Revenue</b>	<b>\$2,736,712</b>	<b>\$2,751,678</b>	<b>\$2,887,548</b>	<b>\$150,836</b>	<b>5.51%</b>
<b>TOTAL REVENUES</b>	<b>\$9,692,189</b>	<b>\$9,715,470</b>	<b>\$10,628,612</b>	<b>\$936,423</b>	<b>9.66%</b>

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<b>EXPENDITURES</b>	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b>LEGISLATIVE</b>					
Legislative - Council	\$266,427	\$260,268	\$281,907	(\$15,480)	
<b>GENERAL GOVERNMENT SERVICES</b>					
Administration and CAO	\$454,525	\$430,423	\$496,898	(\$42,373)	
Interest on Debt	\$123,515	\$124,883	\$109,023	\$14,492	
Finance	\$436,627	\$426,303	\$540,350	(\$105,363)	
Financial Audit	\$26,000	\$35,027	\$42,000	(\$2,000)	
Taxation	\$183,800	\$176,254	\$220,500	(\$36,700)	
Common Office Expenses	\$158,900	\$148,315	\$166,040	(\$7,140)	
Conferences and Memberships & Training	\$23,850	\$16,339	\$25,750	(\$1,900)	
Grants to organizations	\$473,000	\$458,312	\$483,050	(\$10,050)	
Assessment Recovery Costs- PVSC	\$193,900	\$193,885	\$193,300	\$600	
	<b>\$2,074,117</b>	<b>\$2,009,740</b>	<b>\$2,276,911</b>	<b>(\$190,434)</b>	<b>-9.18%</b>
<b>PROTECTIVE SERVICES</b>					
Police Protection	\$1,069,000	\$1,067,886	\$1,242,402	(\$173,402)	
Transfer to Correctional Services	\$102,000	\$101,836	\$102,000	\$0	
Law Enforcement - DNA costs	\$12,500	\$12,802	\$13,050	(\$550)	
Fire Protection-Operational Grants & Support	\$496,850	\$469,623	\$544,490	(\$47,640)	
Fire Protection Area Rate - Capital	\$479,991	\$480,126	\$535,833	(\$55,842)	
Regional Emergency Management Organization	\$82,544	\$68,442	\$107,600	(\$25,056)	
Other Protection - Operational Services	\$331,956	\$310,107	\$383,810	(\$51,854)	
Other Protection - Protective Services	\$238,270	\$228,317	\$296,800	(\$58,530)	
Animal Control	\$29,645	\$29,699	\$29,645	\$0	
Planning & GIS	\$77,538	\$71,479	\$84,250	(\$6,712)	
Senior Safety	\$63,560	\$64,278	\$68,800	(\$5,240)	
	<b>\$2,983,854</b>	<b>\$2,904,596</b>	<b>\$3,408,680</b>	<b>(\$424,826)</b>	<b>-14.24%</b>
<b>TRANSPORTATION SERVICES</b>					
Road Transport and Active Transportation	\$68,672	\$51,698	\$55,571	\$13,101	
Airport Operational Support	\$196,000	\$195,750	\$190,000	\$6,000	
	<b>\$264,672</b>	<b>\$247,448</b>	<b>\$245,571</b>	<b>\$19,101</b>	<b>7.22%</b>
<b>ENVIRONMENTAL HEALTH SERVICES</b>					
Sewage Collection & Disposal-West Pubnico	\$269,031	\$255,263	\$291,000	(\$21,969)	
Sewage Collection & Disposal-Tusket	\$54,166	\$46,018	\$55,921	(\$1,755)	
Sewage Collection & Disposal - Wedgeport	\$11,690	\$7,957	\$10,920	\$770	
East Pubnico Water Utilities	\$55,500	\$47,081	\$55,000	\$500	
	<b>\$390,387</b>	<b>\$356,319</b>	<b>\$412,841</b>	<b>(\$22,454)</b>	<b>-5.75%</b>
Garbage Collection & Disposal	\$767,000	\$739,769	\$775,982	(\$8,982)	
Unsanitary & Dangerous Premises	\$4,000	\$1,348	\$2,000	\$2,000	
	<b>\$771,000</b>	<b>\$741,117</b>	<b>\$777,982</b>	<b>(\$6,982)</b>	<b>-0.91%</b>
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES</b>	<b>\$1,161,387</b>	<b>\$1,097,436</b>	<b>\$1,190,823</b>	<b>(\$29,436)</b>	<b>-2.53%</b>
<b>PUBLIC HEALTH SERVICES</b>					
Medical Clinic Operations & Doctor Recruitment	\$95,697	\$44,884	\$59,000	\$36,697	38.35%
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>					
Planning and Zoning	\$26,000	\$29,419	\$46,000	(\$20,000)	
Community Development	\$34,450	\$18,594	\$0	\$34,450	
Economic Development and Housing	\$123,883	\$120,820	\$108,588	\$15,295	
Business & Residential Parks	\$3,250	\$623	\$3,500	(\$250)	
Regional and Local Tourism Support	\$90,950	\$99,615	\$116,250	(\$25,300)	
	<b>\$278,533</b>	<b>\$269,070</b>	<b>\$274,338</b>	<b>\$4,195</b>	<b>1.51%</b>
<b>RECREATION &amp; CULTURAL SERVICES</b>					
Recreation and Active Living	\$311,575	\$272,932	\$330,390	(\$18,815)	
Cultural Bldg & Facilities-Pubnico Library	\$23,050	\$22,529	\$32,550	(\$9,500)	
Cultural Bldg & Facilities-Tusket Courthouse/Museum	\$158,009	\$142,869	\$168,100	(\$10,091)	
Regional Library	\$63,900	\$63,900	\$63,900	\$0	
	<b>\$556,534</b>	<b>\$502,229</b>	<b>\$594,940</b>	<b>(\$38,406)</b>	<b>-6.90%</b>
<b>EDUCATION</b>					
Transfer to School Board Operations	\$1,683,277	\$1,683,277	\$1,793,863	(\$110,586)	-6.57%
<b>TRANSFERS</b>					
Transfers to Reserves & own Funds	\$327,691	\$577,691	\$502,580	(\$174,889)	-53.37%
<b>TOTAL EXPENDITURES</b>	<b>\$9,692,189</b>	<b>\$9,596,640</b>	<b>\$10,628,612</b>	<b>(\$924,063)</b>	<b>-9.53%</b>

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	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
REVENUES	\$9,692,189	\$9,715,470	\$10,628,612		
EXPENDITURES	\$9,692,189	\$9,596,640	\$10,628,612		
SURPLUS	\$0	\$118,830	(\$0)		

EXPENDITURES	\$10,628,612
NON RATE REVENUE	\$2,887,548
LEVY REQUIRED	\$7,741,064

	<u>Assesment</u>	<u>LevyBudget</u>	<u>Levy %</u>
<i>Residential</i>	\$534,615,500	\$5,933,199	\$0.77
<i>Resource</i>	\$40,276,000	\$446,986	\$0.06
	<b>\$574,891,500</b>	<b>\$6,380,185</b>	<b>\$0.82</b>
<i>Commercial</i>	\$59,310,400	\$1,360,879	\$0.18
	<b>\$59,310,400</b>	<b>\$1,360,879</b>	<b>\$0.1758</b>
<b>TOTAL</b>	<b>\$634,201,900</b>	<b>\$7,741,064</b>	<b>\$1.00</b>

RESIDENTIAL RATE	1.1098
	57,489.15
COMMERCIAL RATE	2.2945
	5,931.04

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<u>REVENUES</u>	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u> <u>(Unaudited)</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b>TAXES</b>					
<b>ASSESSABLE PROPERTY</b>					
11110-000 Residential Property Tax	\$5,344,000	\$5,352,774	\$5,936,000	\$592,000	
11121-000 Commercial Property Tax	\$1,210,000	\$1,210,746	\$1,358,000	\$148,000	
11121-001 Commercial (Seasonal Businesses @ 75% of tax rate)	\$10,275	\$10,279	\$22,005	\$11,730	
11122-000 Commercial (Special Tax Agreement/Legislation)	\$192,314	\$192,314	\$194,237	\$1,923	
11122-100 Commercial (Special Municipal Tax Agreement)	\$26,000	\$26,597	\$26,500	\$500	
11151-000 Resource Property Tax	\$401,477	\$400,271	\$447,064	\$45,587	
11152-000 Resource Recr. Property Tax	\$13,650	\$14,339	\$14,333	\$683	
11153-000 Forest Acreage <50,000	\$10,486	\$10,482	\$9,989	(\$497)	
11154-000 Forest Acreage >50,000	\$32	\$32	\$32	\$0	
	<b>\$7,208,234</b>	<b>\$7,217,835</b>	<b>\$8,008,160</b>	<b>\$799,926</b>	<b>11.10%</b>
<b>FIRE RATES</b>					
11182-001 Quinan Area Rate ( Year 5 of 12)	\$35,135	\$35,121	\$40,419	\$5,284	
11182-002 West Pubnico Area Rate (Year 1 of 1)	\$161,750	\$161,888	\$178,302	\$16,552	
11182-003 East Pubnico Area Rate (Year 4 of 6)	\$19,888	\$19,882	\$22,431	\$2,543	
11182-004 Islands & District Area Rate (Year 2 of 5)	\$26,836	\$26,836	\$29,826	\$2,990	
11182-005 Lake Vaughn Area Rate (Year 8 of 10)	\$4,496	\$4,496	\$4,913	\$417	
11182-006 Eel Brook Area Rate (Year 5 of 5)	\$148,410	\$148,581	\$167,818	\$19,408	
11182-007 Wedgeport & District Area Rate (Year 14 of 15)	\$78,690	\$78,690	\$86,814	\$8,124	
11182-008 East Kemptville Area Rate (Year 5 of 6)	\$4,786	\$4,748	\$5,309	\$523	
	<b>\$479,991</b>	<b>\$480,241</b>	<b>\$535,833</b>	<b>\$55,842</b>	<b>11.63%</b>
<b>OTHER AREA RATES</b>					
11291-000 West Pubnico Sewer Operating Rate	\$209,031	\$212,032	\$272,989	\$63,958	
11291-050 Tusket Sewer Operating Rate	\$43,566	\$43,968	\$48,821	\$5,255	
11291-075 Wedgeport Sewer Operating Rate	\$8,190	\$8,190	\$8,820	\$630	
11292-000 Lower E. Pub Water (Operating)	\$16,000	\$11,706	\$16,000	\$0	
11292-001 Middle E. Pub Water (Operating)	\$27,000	\$31,191	\$33,000	\$6,000	
11292-002 King's Lake Road Maintenance fee	\$15,600	\$0	\$0	(\$15,600)	
	<b>\$319,387</b>	<b>\$307,087</b>	<b>\$379,630</b>	<b>\$75,843</b>	<b>23.75%</b>
<b>BUSINESS PROPERTY</b>					
11420-000 Aliant Telecom Inc.	\$32,992	\$33,345	\$32,000	(\$992)	
11430-000 Nova Scotia Power-GIL of Taxes	\$27,790	\$27,790	\$34,316	\$6,526	
11431-000 HST Offset	\$17,000	\$37,201	\$23,500	\$6,500	
	<b>\$77,782</b>	<b>\$98,336</b>	<b>\$89,816</b>	<b>\$12,034</b>	<b>15.47%</b>
<b>OTHER TAXES</b>					
11920-005 Deed Transfer Tax	\$240,000	\$307,013	\$235,000	(\$5,000)	
	<b>\$240,000</b>	<b>\$307,013</b>	<b>\$235,000</b>	<b>(\$5,000)</b>	<b>-2.08%</b>
<b>TOTAL TAXES</b>	<b>\$8,325,394</b>	<b>\$8,410,512</b>	<b>\$9,248,438</b>	<b>\$938,644</b>	<b>11.27%</b>
<b>GRANTS IN LIEU</b>					
<b>FEDERAL GOVERNMENT</b>					
12110-000 Federal Govt.- Property	\$5,450	\$5,802	\$5,400	(\$50)	
12110-001 Federal Govt. Agencies- Post Offices	\$5,300	\$5,397	\$6,000	\$700	
	<b>\$10,750</b>	<b>\$11,199</b>	<b>\$11,400</b>	<b>\$650</b>	<b>6.05%</b>
<b>PROVINCIAL GOVERNMENT</b>					
12310-000 Provincially Owned Property/Supported Institutions	\$27,000	\$27,000	\$27,000	\$0	
12310-100 Wind Farm Subsidy	\$34,445	\$34,445	\$34,786	\$341	
12320-000 Crown Timber Forest	\$104,853	\$104,980	\$105,000	\$147	
12330-000 Fire Protection	\$8,350	\$8,346	\$8,346	(\$4)	
12340-000 Conservation Tax Exemption	\$2,300	\$11,216	\$10,000	\$7,700	
	<b>\$176,948</b>	<b>\$185,987</b>	<b>\$185,132</b>	<b>\$8,184</b>	<b>4.63%</b>
<b>TOTAL GRANTS IN LIEU</b>	<b>\$187,698</b>	<b>\$197,186</b>	<b>\$196,532</b>	<b>\$8,834</b>	<b>4.71%</b>

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	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b><u>SERVICES PROVIDED TO LOCAL GOVTS.</u></b>					
<b>OTHER LOCAL GOVTS.</b>					
13353-100 Service Recovery - MODY - DPC	\$38,769	\$35,739	\$42,125	\$3,356	
13353-105 Service Recovery - Maintenance	\$0	\$0	\$0	\$0	
13353-110 Service Recovery - CAO Airport Corporation	\$0	\$0	\$0	\$0	
13353-115 Service Recovery - REMO	\$55,775	\$46,233	\$72,711	\$16,936	
13353-125 Service Recovery - IT Services	\$13,500	\$15,000	\$9,000	(\$4,500)	
13353-150 Service Recovery - WREN IT	\$3,000	\$3,000	\$3,000	\$0	
13353-175 Service Recovery - Drone	\$0	\$0	\$0	\$0	
13353-200 Service Recovery - Inspection services	\$0	\$142	\$0	\$0	
13353-250 Service Recovery - Admin Services -Senior Safety	\$1,250	\$1,250	\$1,250	\$0	
<b>TOTAL SERV.PROVIDED LOCAL GOVT</b>	<b>\$112,294</b>	<b>\$101,364</b>	<b>\$128,086</b>	<b>\$15,792</b>	<b>14.06%</b>
<b><u>SALES OF SERVICES</u></b>					
<b>COMFIT - SALE OF ELECTRICITY</b>					
14110-100 Net income - Wellington Turbines	\$53,000	\$43,102	\$44,000	(\$9,000)	
14110-200 Solar Revenue - West Pubnico Fire Hall	\$15,000	\$17,111	\$12,500	(\$2,500)	
14110-300 Solar Revenue - West Pubnico Treatment Plant	\$7,000	\$7,878	\$7,500	\$500	
14110-400 Solar Revenue - East Pubnico Willett Road	\$1,000	\$6,264	\$13,000	\$12,000	
<b>TOTAL SALE OF SERVICES</b>	<b>\$76,000</b>	<b>\$74,354</b>	<b>\$77,000</b>	<b>\$1,000</b>	<b>1.32%</b>
<b><u>OTHER REVENUE FROM OWN SOURCES</u></b>					
<b>LICENSES &amp; PERMITS</b>					
15110-002 Dog Licenses	\$200	\$540	\$350	\$150	
15110-003 Building & Development Permits	\$14,500	\$9,669	\$13,000	(\$1,500)	
15110-004 Tax Certificates	\$500	\$1,475	\$750	\$250	
15110-006 Subdivision Fees	\$3,500	\$5,400	\$6,500	\$3,000	
15110-007 Transient Vendor Licenses	\$0	\$700	\$0	\$0	
15110-008 Civic signs & Posts	\$0	\$1,480	\$1,000	\$1,000	
	<b>\$18,700</b>	<b>\$19,264</b>	<b>\$21,600</b>	<b>\$2,900</b>	<b>15.51%</b>
<b>FINES</b>					
15210-001 Fines	\$2,500	\$3,273	\$2,800	\$300	
	<b>\$2,500</b>	<b>\$3,273</b>	<b>\$2,800</b>	<b>\$300</b>	<b>12.00%</b>
<b>RENTALS AND LEASES</b>					
15310-002 Bldg. Rental- District Planning (YABDPC)	\$3,000	\$3,000	\$3,000	\$0	
	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>RETURNS ON INVESTMENTS</b>					
15510-000 Interest on Investments -(Current Acct.)	\$62,000	\$76,386	\$73,000	\$11,000	
15510-010 Interest on Investments-(P.Sewer Surplus)	\$1,500	\$327	\$0	(\$1,500)	
15510-015 Interest on Pubnico Capital	\$4,000	\$3,212	\$0	(\$4,000)	
15510-020 Interest on Tusket Sewer Capital Loan	\$4,200	\$2,750	\$1,900	(\$2,300)	
15510-025 Interest on East Pubnico Water Utility	\$3,000	\$4,963	\$3,500	\$500	
15510-030 Interest on Wedgeport Capital loan	\$1,700	\$1,795	\$1,700	\$0	
15510-031 Interest on COVID Tax Deferral Loan	\$0	\$0	\$0	\$0	
15590-000 Interest on Tax Sale Surplus	\$6,200	\$17,400	\$17,000	\$10,800	
	<b>\$82,600</b>	<b>\$106,834</b>	<b>\$97,100</b>	<b>\$14,500</b>	<b>17.55%</b>
<b>PENALTIES &amp; INTEREST ON TAXES</b>					
15610-001 Accrual - Municipal Taxes	\$56,000	\$64,940	\$64,500	\$8,500	
15610-002 Accrual - Pubnico Sewer Taxes	\$500	\$2,144	\$2,011	\$1,511	
15610-003 Accrual - Tusket Sewer Taxes	\$1,100	\$1,181	\$1,100	\$0	
15610-004 Accrual - Water Lending Interest	\$10,500	\$12,989	\$11,500	\$1,000	
15610-005 Accrual - Wedgeport Sewer Taxes	\$300	\$506	\$400	\$100	
15610-006 Accrual -Dangerous & Unsightly - Principal & interest	\$0	\$101	\$0	\$0	
15610-007 Accrual -Property Tax COVID Loan	\$0	\$25	\$0	\$0	
	<b>\$68,400</b>	<b>\$81,887</b>	<b>\$79,511</b>	<b>\$11,111</b>	<b>16.24%</b>
<b>OTHER EXTRAORDINARY REVENUE</b>					
15710-001 CSAP Cost Recovery-Track & Field	\$2,200	\$3,250	\$3,000	\$800	
15710-003 Argyle Hist. Society - Refund Archival & HR Services	\$10,000	\$10,000	\$10,000	\$0	
15710-004 Tourism Signage Initiative Revenue (Recovery)	\$1,500	\$1,680	\$1,000	(\$500)	
15710-006 Recreation Programs Revenue	\$6,000	\$4,034	\$4,300	(\$1,700)	
15710-007 Recreation Day Camp Revenue	\$34,000	\$36,701	\$54,000	\$20,000	
15710-008 West Pubnico Sewer Hook-ups	\$1,000	\$0	\$1,000	\$0	
15710-009 Tusket Sewer Hook-ups	\$1,000	\$1,000	\$1,000	\$0	
15710-010 Tusket Sewer Administration Fee (Recovery)	\$7,000	\$7,000	\$9,000	\$2,000	
15710-011 Recreation Teen Program Revenue	\$2,400	\$707	\$1,330	(\$1,070)	
15710-012 West Pubnico Sewer Admin Fee (Recovery)	\$15,000	\$15,000	\$15,000	\$0	
15710-013 AMA Wellness Grant	\$0	\$550	\$0	\$0	
15710-015 Veterans Banner Revenue	\$0	\$0	\$0	\$0	
15710-017 Recreation Misc Revenue	\$8,345	\$13,404	\$7,000	(\$1,345)	
15710-021 Wedgeport Sewer Admin Fee (Recovery)	\$3,000	\$2,500	\$2,000	(\$1,000)	
15785-000 HST Rebate- Mileage	\$750	\$800	\$750	\$0	
	<b>\$92,195</b>	<b>\$96,626</b>	<b>\$109,380</b>	<b>\$17,185</b>	<b>18.64%</b>

**2023-2024 PROPOSED  
Operating Budget**

	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b>MISCELLANEOUS REVENUE</b>					
15990-000 Other Miscellaneous Revenue	\$400	\$243	\$200	(\$200)	
15990-001 Cash Over/Under	\$0	(\$146)	\$0	\$0	
15990-004 Misc Rev Easement - Black Pond Rd	\$1,104	\$1,104	\$1,115	\$11	
	<b>\$1,504</b>	<b>\$1,201</b>	<b>\$1,315</b>	<b>(\$189)</b>	<b>-12.56%</b>
<b>TOTAL REVENUE-OWN SOURCES</b>	<b>\$268,899</b>	<b>\$312,085</b>	<b>\$314,706</b>	<b>\$45,807</b>	<b>17.04%</b>
<b>UNCONDITIONAL TRANSFERS FROM OTHER GOVTS.</b>					
<b>FEDERAL GOVERNMENT</b>					
<b>PROVINCIAL GOVT. DEPTS.</b>					
16281-001 Municipal Capacity Grant	\$154,923	\$154,923	\$154,923	\$0	
16286-000 Farm Acreage	\$6,800	\$6,800	\$7,295	\$495	
	<b>\$161,723</b>	<b>\$161,723</b>	<b>\$162,218</b>	<b>\$495</b>	<b>0.31%</b>
<b>TOTAL UNCONDITIONAL TRANSFERS</b>	<b>\$161,723</b>	<b>\$161,723</b>	<b>\$162,218</b>	<b>\$495</b>	<b>0.31%</b>
<b>CONDITIONAL TRANSFERS FROM OTHER GOVTS.</b>					
<b>FEDERAL GOVERNMENT</b>					
17171-002 Canada Works - Summer Students	\$7,979	\$20,852	\$21,392	\$13,413	
	<b>\$7,979</b>	<b>\$20,852</b>	<b>\$21,392</b>	<b>\$13,413</b>	<b>168.10%</b>
<b>PROVINCIAL GOVERNMENT</b>					
17525-000 EMO 911 Grant	\$2,850	\$2,817	\$2,800	(\$50)	
17530-001 Active Living - Active Communities Grant	\$15,476	\$15,000	\$19,125	\$3,649	
17530-002 Recreation Infrastructure revenue	\$20,000	\$0	\$0	(\$20,000)	
17530-003 Active Living Coordinator Grant	\$25,000	\$25,000	\$25,000	\$0	
17530-004 Aquaculture Investment Readiness	\$0	\$0	\$0	\$0	
17530-005 COVID Safe Restart Funding	\$65,000	\$65,000	\$0	(\$65,000)	
17530-006 Active Transportation	\$0	\$0	\$0	\$0	
17530-007 Seniors Safety Grant (Crime Pvn.)	\$11,385	\$11,385	\$11,385	\$0	
17530-011 Senior Safety COVID Funding	\$0	\$0	\$0	\$0	
	<b>\$139,711</b>	<b>\$119,202</b>	<b>\$58,310</b>	<b>(\$81,401)</b>	<b>-58.26%</b>
<b>TOTAL CONDITIONAL TRANSFERS</b>	<b>\$147,690</b>	<b>\$140,055</b>	<b>\$79,702</b>	<b>(\$67,988)</b>	<b>-46.03%</b>
<b>OTHER TRANSFERS (OWN RESERVES)</b>					
<b>TRANSFERS AND ALLOWANCES</b>					
19120-000 Surplus of Prior Years-(General Operating Fund)	\$0	\$0	\$0	\$0	
19200-001 Transfer from Operating Reserve Fund	\$75,000	\$0	\$131,850	\$56,850	
19200-002 Transfer from Capital Reserve Fund	\$277,691	\$277,691	\$282,580	\$4,889	
19200-003 Transfer from East Pubnico Water Utility Fund	\$10,000	\$2,500	\$2,500	(\$7,500)	
19200-004 Transfer from West Pubnico Wastewater	\$38,000	\$38,000	\$0	(\$38,000)	
19200-005 Transfer from Wedgeport Wastewater	\$3,300	\$0	\$0	(\$3,300)	
19200-006 Transfer from Tusket Wastewater	\$8,500	\$0	\$5,000	(\$3,500)	
<b>TOTAL OTHER TRANSFERS</b>	<b>\$412,491</b>	<b>\$318,191</b>	<b>\$421,930</b>	<b>\$9,439</b>	<b>2.29%</b>
<b>TOTAL REVENUES</b>	<b>\$9,692,189</b>	<b>\$9,715,470</b>	<b>\$10,628,612</b>	<b>\$952,023</b>	<b>9.82%</b>

**2023-2024 PROPOSED  
Operating Budget**

	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b>EXPENDITURES</b>					
<b>LEGISLATIVE</b>					
<b>LEGISLATIVE - COUNCIL</b>					
21110-000 Warden Stipend	\$37,584	\$37,521	\$39,952	(\$2,368)	
21111-000 Warden Cell phone	\$500	\$255	\$500	\$0	
21112-000 Warden Travel expenses	\$500	\$46	\$500	\$0	
21130-000 Council Stipends	\$187,493	\$187,176	\$199,305	(\$11,812)	
21132-000 Council Travel Expenses	\$1,000	\$712	\$1,000	\$0	
21133-000 Council Ipad Related Costs/Internet	\$5,000	\$3,844	\$5,000	\$0	
21134-000 Council Benefits & Pension Plan Expense	\$13,500	\$12,311	\$14,150	(\$650)	
21135-000 Council NSFM & FCM Conferences & Training	\$9,800	\$8,684	\$10,500	(\$700)	
21136-000 Council NSFM & FCM Union Dues	\$8,750	\$8,738	\$9,000	(\$250)	
21137-000 Council meeting expenses	\$0	\$0	\$1,000	(\$1,000)	
21139-100 Council -Capital equipment	\$2,300	\$981	\$1,000	\$1,300	
<b>TOTAL LEGISLATIVE</b>	<b>\$266,427</b>	<b>\$260,268</b>	<b>\$281,907</b>	<b>(\$15,480)</b>	<b>-5.81%</b>
<b>GENERAL GOVERNMENT SERVICES</b>					
<b>ADMINISTRATION &amp; CAO</b>					
21212-001 CAO - Salary	\$130,000	\$133,277	\$146,000	(\$16,000)	
21212-003 CAO - Travel	\$1,000	\$508	\$1,000	\$0	
21212-004 CAO - Professional fees	\$1,300	\$1,167	\$1,200	\$100	
21213-001 Deputy CAO - Salary	\$80,000	\$80,000	\$86,160	(\$6,160)	
21213-002 Municipal Clerk - Salary	\$0	\$0	\$0	\$0	
21213-004 Staff -Meeting Fees	\$4,000	\$3,450	\$3,500	\$500	
21213-006 Staff- Regular Mileage	\$1,000	\$780	\$1,200	(\$200)	
21213-007 Executive Assistant	\$45,675	\$45,675	\$49,200	(\$3,525)	
21213-008 Citizen Members-Mileage to Meetings	\$500	\$0	\$500	\$0	
21213-009 Special Coordinator	\$4,500	\$0	\$0	\$4,500	
21215-000 Legal Services - retainer	\$7,000	\$6,419	\$6,258	\$742	
21215-002 Legal Services-(Other)	\$10,000	\$17,671	\$17,000	(\$7,000)	
21215-004 Elections & Boundary Review	\$15,000	\$13,224	\$0	\$15,000	
21215-005 Elections - Returning Officer	\$0	\$0	\$0	\$0	
21215-008 Fire Services Review	\$0	\$0	\$30,000	(\$30,000)	
	<b>\$299,975</b>	<b>\$302,172</b>	<b>\$342,018</b>	<b>(\$42,043)</b>	<b>-14.02%</b>
<b>INFORMATION TECHNOLOGY (IT)</b>					
21216-023 Information Technologist - Salary	\$60,700	\$60,663	\$66,380	(\$5,680)	
21216-024 Information Technologist - Travel	\$1,200	\$738	\$1,200	\$0	
21216-025 Training, Books, etc.	\$100	\$0	\$100	\$0	
21216-027 Internet/Spam Services	\$4,500	\$4,132	\$4,500	\$0	
21216-028 Equipt.Reprs/Maint.(All Depts)	\$4,000	\$2,295	\$4,000	\$0	
21216-029 Miscellanous Expenses	\$0	\$0	\$0	\$0	
21216-030 Software Maintenance costs	\$40,000	\$30,298	\$43,500	(\$3,500)	
21216-031 Cell Phones	\$9,000	\$7,075	\$8,000	\$1,000	
21216-032 AMA Website expense	\$4,000	\$3,799	\$4,000	\$0	
21216-033 Translation costs	\$2,500	\$386	\$1,200	\$1,300	
21216-034 Phones	\$7,500	\$7,255	\$8,000	(\$500)	
21216-035 ADT Security	\$1,300	\$720	\$1,000	\$300	
21216-036 Online Promotion and branding	\$500	\$0	\$0	\$500	
21216-037 Video Editing Costs	\$500	\$22	\$500	\$0	
21216-038 Newsletter/Communications	\$6,000	\$1,001	\$1,500	\$4,500	
21216-100 Capital Equipment	\$12,750	\$9,866	\$11,000	\$1,750	
	<b>\$154,550</b>	<b>\$128,251</b>	<b>\$154,880</b>	<b>(\$330)</b>	<b>-0.21%</b>
<b>GRANTS TO ORGANIZATIONS</b>					
21217-001 Grants to organizations - Spring	\$53,000	\$53,000	\$53,000	\$0	
21217-002 Community Hall Grants Project	\$20,000	\$20,000	\$22,000	(\$2,000)	
21217-003 Mariners on Main Operating Grant	\$130,000	\$98,117	\$115,000	\$15,000	
21217-004 Mariners Center Operating Grant	\$130,000	\$143,195	\$160,000	(\$30,000)	
21217-005 Special Events Grants	\$28,000	\$34,000	\$10,000	\$18,000	
21217-007 Community Grants	\$27,000	\$25,000	\$27,000	\$0	
21217-008 West Pubnico Golf & Country Club (Year 2 of 5)	\$8,000	\$8,000	\$8,000	\$0	
21217-009 CMA 2024 (Year 4 of 4)	\$50,000	\$50,000	\$50,000	\$0	
21217-010 Societe Historique de Pubnico-Ouest (Year 3 of 3)	\$18,000	\$18,000	\$18,000	\$0	
21217-014 Grants to Organizations - Fall	\$7,000	\$7,000	\$7,000	\$0	
21217-015 Scholarship Initiative	\$2,000	\$2,000	\$2,000	\$0	
21217-016 Yarmouth County Trail Development	\$0	\$0	\$7,050	(\$7,050)	
21217-017 Contribution to Social Aids (Year 1 of 5)	\$0	\$0	\$4,000	(\$4,000)	
	<b>\$473,000</b>	<b>\$458,312</b>	<b>\$483,050</b>	<b>(\$10,050)</b>	<b>-2.12%</b>
<b>TOTAL ADMINISTRATION &amp; CAO</b>	<b>\$927,525</b>	<b>\$888,735</b>	<b>\$979,948</b>	<b>(\$52,423)</b>	<b>-5.65%</b>

**2023-2024 PROPOSED  
Operating Budget**

	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b>FINANCE</b>					
<b>INTEREST ON DEBT</b>					
21220-001 Interest on Short-Term (Banking Service Charges)	\$6,000	\$5,841	\$6,000	\$0	
21220-002 Interest on COVID Debt	\$7,500	\$9,027	\$3,007	\$4,493	
21220-003 Interest on FCM loan - New Admin Bldg	\$110,015	\$110,015	\$100,016	\$9,999	
	<b>\$123,515</b>	<b>\$124,883</b>	<b>\$109,023</b>	<b>\$14,492</b>	<b>11.73%</b>
<b>FINANCE &amp; EMPLOYEE BENEFITS</b>					
21222-001 Director of Finance - Salary	\$71,000	\$69,936	\$81,500	(\$10,500)	
21222-002 Finance Officer - Salary	\$53,000	\$52,960	\$57,350	(\$4,350)	
21222-003 Tax Administrator - Salary	\$48,927	\$48,860	\$55,000	(\$6,073)	
21222-004 CPP Expense	\$65,500	\$63,621	\$79,000	(\$13,500)	
21222-005 EI Expense	\$27,000	\$26,223	\$31,000	(\$4,000)	
21222-006 Pension Plan	\$67,000	\$60,124	\$80,000	(\$13,000)	
21222-007 Group Insurance & Medical	\$48,000	\$44,897	\$48,000	\$0	
21222-008 Workers Compensation	\$27,000	\$29,903	\$35,000	(\$8,000)	
21222-009 Employee Assistance Program	\$1,000	\$33	\$1,000	\$0	
21222-010 Employee Compensation & recognition	\$24,200	\$16,000	\$20,500	\$3,700	
21222-011 Workplace Wellness	\$4,000	\$3,802	\$5,000	(\$1,000)	
21222-012 Finance Clerk - Salary	\$0	\$9,942	\$47,000	(\$47,000)	
	<b>\$436,627</b>	<b>\$426,303</b>	<b>\$540,350</b>	<b>(\$56,723)</b>	<b>-12.99%</b>
<b>FINANCIAL AUDIT</b>					
21225-000 Audit Fees	\$26,000	\$30,699	\$28,000	(\$2,000)	
21225-100 Cyber Security Audit Fees	\$0	\$4,328	\$14,000	(\$14,000)	
	<b>\$26,000</b>	<b>\$35,027</b>	<b>\$42,000</b>	<b>(\$2,000)</b>	<b>-7.69%</b>
<b>TAXATION</b>					
21241-002 Title Searches & Survey Expenses	\$500	\$0	\$7,500	(\$7,000)	
21241-003 Tax Sale Expenses	\$500	(\$5,039)	\$1,500	(\$1,000)	
21242-000 Tax Bills/Reminders/Envelopes, etc.	\$13,500	\$13,412	\$14,000	(\$500)	
21243-001 Tax Rebates-Exemptions Granted	\$19,300	\$19,283	\$43,000	(\$23,700)	
21243-002 Write-Offs and Allowances - Municipal Tax	\$8,000	\$6,152	\$8,000	\$0	
21243-010 Tax Rebates-Bylaw # 25 (Municipal Taxes)	\$142,000	\$142,446	\$146,500	(\$4,500)	
	<b>\$183,800</b>	<b>\$176,254</b>	<b>\$220,500</b>	<b>(\$36,700)</b>	<b>-19.97%</b>
<b>OTHER OFFICE EXPENSES</b>					
21290-001 Other office expenses	\$9,500	\$8,566	\$10,000	(\$500)	
21290-002 Office Supplies	\$7,500	\$9,004	\$10,000	(\$2,500)	
21290-003 Postage	\$10,000	\$9,631	\$10,500	(\$500)	
21290-004 Photocopier Leases	\$9,800	\$9,636	\$9,640	\$160	
21290-005 Postage Meter/Folding machine Lease	\$2,300	\$2,426	\$4,500	(\$2,200)	
21290-006 Photocopier Usage	\$4,000	\$3,980	\$5,000	(\$1,000)	
21290-007 Property and Liability Insurance	\$48,000	\$46,251	\$51,500	(\$3,500)	
21290-008 Office Furniture	\$1,500	\$1,547	\$7,500	(\$6,000)	
21290-009 Sponsorship	\$0	\$0	\$5,000	(\$5,000)	
21290-010 Advertising	\$10,000	\$11,717	\$7,500	\$2,500	
21290-011 Kitchen Supplies	\$1,500	\$1,272	\$1,500	\$0	
21290-012 NSP New Building	\$14,000	\$11,284	\$7,000	\$7,000	
21290-013 NSP Old Building	\$1,800	\$1,634	\$0	\$1,800	
21290-014 Janitorial Services	\$28,000	\$24,341	\$27,000	\$1,000	
21290-015 Cleaning Supplies (Janitor)	\$4,500	\$1,624	\$3,000	\$1,500	
21290-016 Repairs	\$4,000	\$3,123	\$4,000	\$0	
21290-018 Garbage Removal	\$2,500	\$2,279	\$2,400	\$100	
	<b>\$158,900</b>	<b>\$148,315</b>	<b>\$166,040</b>	<b>(\$10,040)</b>	<b>-6.32%</b>
<b>CONFERENCES AND MEMBERSHIPS</b>					
21920-000 NSFM & FCM Conferences - CAO & Deputy CAO	\$3,100	\$2,289	\$4,200	(\$1,100)	
21920-001 AMA Membership & Conference expense	\$8,200	\$3,714	\$8,500	(\$300)	
21920-002 Tax Collectors Seminars & Memberships	\$2,000	\$1,548	\$1,500	\$500	
21920-003 Employee Training & Workshops	\$10,000	\$8,240	\$11,000	(\$1,000)	
21920-008 CAMA Membership & Conference expense	\$550	\$548	\$550	\$0	
	<b>\$23,850</b>	<b>\$16,339</b>	<b>\$25,750</b>	<b>(\$1,900)</b>	<b>-7.97%</b>
<b>ASSESSMENT RECOVERY COSTS - PVSC</b>					
21972-000 Assessment Recovery Costs	\$193,900	\$193,885	\$193,300	\$600	
	<b>\$193,900</b>	<b>\$193,885</b>	<b>\$193,300</b>	<b>\$600</b>	<b>0.31%</b>
<b>TOTAL FINANCE</b>	<b>\$1,146,592</b>	<b>\$1,121,006</b>	<b>\$1,296,963</b>	<b>(\$92,271)</b>	<b>-8.05%</b>
<b>TOTAL GENERAL GOVERNMENT SERVICES</b>	<b>\$2,074,117</b>	<b>\$2,009,740</b>	<b>\$2,276,911</b>	<b>(\$144,694)</b>	<b>-6.98%</b>



**2023-2024 PROPOSED  
Operating Budget**

	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b><u>PROTECTIVE SERVICES</u></b>					
<b>POLICE PROTECTION</b>					
22205-100 Adm.Costs - RCMP Prov. Service Costs	\$1,069,000	\$1,067,886	\$1,132,402	(\$63,402)	
22205-150 RCMP Retroactive Obligation	\$0	\$0	\$110,000	(\$110,000)	
	<b>\$1,069,000</b>	<b>\$1,067,886</b>	<b>\$1,242,402</b>	<b>(\$173,402)</b>	<b>-16.22%</b>
<b>TRANSFER TO CORRECTIONAL SERVICES</b>					
22210-100 Correctional Services	\$102,000	\$101,836	\$102,000	\$0	
	<b>\$102,000</b>	<b>\$101,836</b>	<b>\$102,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>LAW ENFORCEMENT &amp; GROUND SEARCH RESCUE</b>					
22330-010 Adm. Costs - DNA Costs	\$5,000	\$4,722	\$5,000	\$0	
22330-015 Prosecutorial Services	\$1,000	\$1,580	\$1,550	(\$550)	
22330-020 Ground Search and Rescue (Year 3 of 3)	\$6,500	\$6,500	\$6,500	\$0	
	<b>\$12,500</b>	<b>\$12,802</b>	<b>\$13,050</b>	<b>(\$550)</b>	<b>-4.40%</b>
<b>FIRE PROTECTION- OPERATIONAL GRANTS &amp; SUPPORT</b>					
22420-000 Per Capita Grants	\$312,500	\$312,500	\$329,900	(\$17,400)	-5.57%
22420-001 Training Program	\$21,300	\$6,502	\$22,900	(\$1,600)	
22420-002 Conferences and FSANS Rep	\$0	\$0	\$3,500	(\$3,500)	
22420-003 Dispatch Fees/ I am Responding	\$22,000	\$19,726	\$30,000	(\$8,000)	
22420-004 Airpacks (2)	\$26,000	\$23,300	\$24,000	\$2,000	
22420-005 Pagers (2)	\$1,600	\$1,001	\$1,250	\$350	
22420-006 Lost Wages	\$500	\$0	\$500	\$0	
22420-007 Vehicle Rentals & PD	\$3,000	\$2,153	\$0	\$3,000	
22420-008 Fleet improvement policy	\$40,000	\$40,000	\$50,000	(\$10,000)	
22420-009 Training Equipment & Medals	\$0	\$0	\$0	\$0	
22420-010 Insurance Accident/ Life	\$24,500	\$23,757	\$24,500	\$0	
22420-011 Fire Tags and Banquet	\$2,500	\$0	\$4,000	(\$1,500)	
22420-012 Radio License Fees	\$5,600	\$5,355	\$6,660	(\$1,060)	
22420-013 Instructor fees	\$0	\$0	\$12,000	(\$12,000)	
22420-014 Worker's Compensation	\$9,850	\$13,281	\$14,500	(\$4,650)	
22420-015 Insurance vehicle loss	\$18,500	\$18,280	\$18,280	\$220	
22420-016 Miscellaneous	\$0	\$3,769	\$1,000	(\$1,000)	
22420-017 Consultant-Training-Insurance	\$9,000	\$0	\$0	\$9,000	
22420-018 Training Incentives	\$0	\$0	\$1,500	(\$1,500)	
	<b>\$496,850</b>	<b>\$469,623</b>	<b>\$544,490</b>	<b>(\$47,640)</b>	<b>-9.59%</b>
<b>FIRE PROTECTION - AREA RATE - CAPITAL</b>					
22424-000 West Pubnico Area Rate (Year 1 of 1)	\$161,750	\$161,891	\$178,302	(\$16,552)	
22424-001 Quinan Area Rate (Year 5 of 12)	\$35,135	\$35,135	\$40,419	(\$5,284)	
22424-002 East Pubnico Area Rate (Year 4 of 6)	\$19,888	\$19,882	\$22,431	(\$2,543)	
22424-003 Eel Brook Area Rate (Year 5 of 5)	\$148,410	\$148,410	\$167,818	(\$19,408)	
22424-004 Wedgeport & District Area Rate (Year 14 of 15)	\$78,690	\$78,690	\$86,814	(\$8,124)	
22424-005 Islands & District Area Rate (Year 2 of 5)	\$26,836	\$26,836	\$29,826	(\$2,990)	
22424-006 Lake Vaughn Area Rate (Year 8 of 10)	\$4,496	\$4,496	\$4,913	(\$417)	
22424-007 Kemptville Area Rate (Year 5 of 6)	\$4,786	\$4,786	\$5,309	(\$523)	
	<b>\$479,991</b>	<b>\$480,126</b>	<b>\$535,833</b>	<b>(\$55,842)</b>	<b>-11.63%</b>
<b>REGIONAL EMERGENCY MANAGEMENT ORGANIZATION</b>					
22510-000 Coordinators - Stipends	\$42,444	\$40,738	\$50,500	(\$8,056)	
22510-001 Coordinators - Travel & meals	\$3,000	\$2,809	\$2,500	\$500	
22510-002 Coordinators - Conferences	\$1,000	\$0	\$2,000	(\$1,000)	
22510-003 Coordinators - WCB	\$600	\$890	\$600	\$0	
22510-004 Coordinators - Training	\$0	\$0	\$1,000	(\$1,000)	
22512-001 Emergency Events Contingency Funds	\$2,000	\$0	\$6,000	(\$4,000)	
22512-002 Communications -Radios	\$10,000	\$13,355	\$7,000	\$3,000	
22512-003 Miscellaneous	\$1,500	\$871	\$1,500	\$0	
22512-004 Exercises	\$2,000	\$1,833	\$1,000	\$1,000	
22512-006 Repairs - RECC	\$10,000	\$2,649	\$3,000	\$7,000	
22512-007 Office Supplies	\$2,000	\$165	\$1,000	\$1,000	
22512-009 Boat/Generator Maintenance	\$1,000	\$451	\$1,000	\$0	
22512-010 Licensing and Insurance	\$1,500	\$1,456	\$1,500	\$0	
22512-011 Power	\$2,000	\$97	\$500	\$1,500	
22512-012 Alertable	\$3,500	\$3,129	\$3,800	(\$300)	
22512-013 Course Delivery	\$0	\$0	\$1,000	(\$1,000)	
22512-014 Starlink	\$0	\$0	\$800	(\$800)	
22512-015 Communications - Hardware & Tech	\$0	\$0	\$7,000	(\$7,000)	
22512-016 Phone & Internet	\$0	\$0	\$3,200	(\$3,200)	
22512-017 ECC Cleaning	\$0	\$0	\$1,000	(\$1,000)	
22512-018 Advertising/Promotion	\$0	\$0	\$1,000	(\$1,000)	
22512-019 Special Projects	\$0	\$0	\$8,500	(\$8,500)	
22512-020 Security System	\$0	\$0	\$2,200	(\$2,200)	
	<b>\$82,544</b>	<b>\$68,442</b>	<b>\$107,600</b>	<b>(\$25,056)</b>	<b>-30.35%</b>

**2023-2024 PROPOSED  
Operating Budget**

	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b>DEPARTMENT OF OPERATIONAL SERVICES</b>					
22750-000 Director of Operation Services -Salary	\$71,000	\$70,000	\$81,500	(\$10,500)	
22750-001 Facilities Maintenance Supervisor - Salary	\$60,000	\$60,043	\$67,500	(\$7,500)	
22750-002 Wastewater Operator - Salary	\$82,032	\$81,913	\$64,620	\$17,412	
22750-003 Facilities Maintenance Coordinator -Salary	\$45,284	\$27,805	\$52,500	(\$7,216)	
22750-004 Field Maintenance (seasonal) salaries	\$16,800	\$16,267	\$43,550	(\$26,750)	
22750-005 Training & PD	\$6,000	\$5,838	\$8,500	(\$2,500)	
22750-006 Membership Dues	\$1,000	\$623	\$1,500	(\$500)	
22750-007 On Call Fee	\$1,040	\$1,020	\$1,040	\$0	
22750-008 Sidewalk Maintenance	\$3,500	\$2,370	\$8,000	(\$4,500)	
22750-009 Road Maintenance	\$6,200	\$5,993	\$6,500	(\$300)	
22750-010 Recreation Field Maintenance	\$6,600	\$4,645	\$6,600	\$0	
22750-011 Vehicle Operation	\$20,000	\$22,891	\$29,500	(\$9,500)	
22750-012 Storage Shed maintenance & expenses	\$2,500	\$3,135	\$3,500	(\$1,000)	
22750-013 Equipment Fuel & Maintenance	\$6,500	\$4,861	\$6,500	\$0	
22750-014 Miscellaneous	\$3,500	\$2,703	\$2,500	\$1,000	
	<b>\$331,956</b>	<b>\$310,107</b>	<b>\$383,810</b>	<b>(\$51,854)</b>	<b>-15.62%</b>
<b>DEPARTMENT OF PROTECTIVE SERVICES</b>					
22920-003 Director of Protective Services Salary	\$71,000	\$70,196	\$81,500	(\$10,500)	
22920-004 Director of Protective Services Travel	\$0	\$0	\$0	\$0	
22920-005 Development Officer & Subdivision Salary (Part-time)	\$37,000	\$37,032	\$37,000	\$0	
22920-007 Building Official Salary	\$0	\$17,596	\$62,000	(\$62,000)	
22920-009 Occupational Health & Safety	\$4,000	\$3,501	\$14,000	(\$10,000)	
22920-010 Printing Expense	\$2,000	\$1,891	\$2,000	\$0	
22920-011 Vehicle Operations	\$15,500	\$12,085	\$16,500	(\$1,000)	
22920-012 Administrative Assistant Salary	\$25,500	\$9,845	\$0	\$25,500	
22920-014 Other Expense	\$2,500	\$152	\$1,500	\$1,000	
22920-015 Training & PD	\$15,000	\$17,099	\$14,500	\$500	
22920-017 Membership Dues	\$1,750	\$1,330	\$1,800	(\$50)	
22920-018 General mileage	\$500	\$762	\$1,500	(\$1,000)	
22920-019 Civic Signage Initiative	\$11,500	\$4,843	\$6,000	\$5,500	
22920-020 Fire Inspector/By-Law Officer Salary	\$52,020	\$51,985	\$58,500	(\$6,480)	
	<b>\$238,270</b>	<b>\$228,317</b>	<b>\$296,800</b>	<b>(\$58,530)</b>	<b>-24.56%</b>
<b>ANIMAL CONTROL</b>					
22930-200 Contribution SPCA	\$29,445	\$29,445	\$29,445	\$0	
22931-000 Animal & Pest Control - Dog Tags Exp.	\$200	\$254	\$200	\$0	
	<b>\$29,645</b>	<b>\$29,699</b>	<b>\$29,645</b>	<b>\$0</b>	<b>0.00%</b>
<b>GEOGRAPHIC INFORMATION SYSTEMS (GIS) - SHARED SERVICE</b>					
22940-000 GIS Technician - Salary	\$52,438	\$52,404	\$59,000	(\$6,562)	
22940-001 Professional and legal	\$500	\$0	\$500	\$0	
22940-002 Employee benefits	\$10,600	\$10,446	\$11,700	(\$1,100)	
22940-003 Mileage and meeting costs	\$1,600	\$241	\$1,500	\$100	
22940-004 Conferences/workshops & memberships	\$1,050	\$75	\$1,150	(\$100)	
22940-005 Office supplies, postage and equipment	\$1,000	\$1,007	\$1,000	\$0	
22940-006 Telephone and communication	\$500	\$720	\$800	(\$300)	
22940-007 Software, license and IT	\$4,150	\$3,086	\$3,500	\$650	
22940-008 Computer equipment	\$1,000	\$0	\$1,000	\$0	
22940-009 Rental and admin fees	\$3,000	\$3,000	\$3,000	\$0	
22940-010 Other	\$500	\$0	\$500	\$0	
22940-011 Drone insurance	\$1,200	\$500	\$600	\$600	
	<b>\$77,538</b>	<b>\$71,479</b>	<b>\$84,250</b>	<b>(\$6,712)</b>	<b>-8.66%</b>
<b>SENIOR SAFETY</b>					
23100-001 Senior Safety Coordinator - Salary	\$58,160	\$58,125	\$62,650	(\$4,490)	
23100-002 Vehicle & Travel	\$3,000	\$3,120	\$3,500	(\$500)	
23100-003 Supplies & Material	\$500	\$40	\$250	\$250	
23100-004 Conference & training	\$300	\$847	\$500	(\$200)	
23100-005 Other	\$0	\$900	\$500	(\$500)	
23100-006 Events	\$0	\$553	\$500	(\$500)	
23100-008 Telephone & Communication	\$800	\$693	\$900	(\$100)	
23100-009 Facility Rental & Hospitality	\$800	\$0	\$0	\$800	
	<b>\$63,560</b>	<b>\$64,278</b>	<b>\$68,800</b>	<b>(\$5,240)</b>	<b>-8.24%</b>
<b>TOTAL PROTECTIVE SERVICES</b>	<b>\$2,983,854</b>	<b>\$2,904,596</b>	<b>\$3,408,680</b>	<b>(\$424,826)</b>	<b>-14.24%</b>

**2023-2024 PROPOSED  
Operating Budget**

	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b><u>TRANSPORTATION SERVICES</u></b>					
<b>ROAD TRANSPORT &amp; ACTIVE TRANSPORTATION</b>					
23230-000 Contract - Dept. of Transportation	\$51,572	\$51,572	\$54,821	(\$3,249)	
23230-010 King's Lake Road Maintenance	\$15,600	\$0	\$0	\$15,600	
23230-175 Public Transportation - HOPE Dial a Ride	\$1,500	\$126	\$750	\$750	
	<b>\$68,672</b>	<b>\$51,698</b>	<b>\$55,571</b>	<b>\$13,101</b>	<b>19.08%</b>
<b>AIRPORT OPERATIONAL SUPPORT</b>					
23320-000 Operating Grant	\$196,000	\$195,750	\$170,000	\$26,000	
23320-050 Special Projects & Initiatives	\$0	\$0	\$20,000	(\$20,000)	
	<b>\$196,000</b>	<b>\$195,750</b>	<b>\$190,000</b>	<b>\$6,000</b>	<b>3.06%</b>
<b>TOTAL TRANSPORT SERVICES</b>	<b>\$264,672</b>	<b>\$247,448</b>	<b>\$245,571</b>	<b>\$19,101</b>	<b>7.22%</b>
<b><u>ENVIRONMENTAL HEALTH SERVICES</u></b>					
<b>WEST PUBNICO SEWAGE &amp; TREATMENT PLANT</b>					
24240-001 General Repairs and supplies	\$32,000	\$29,526	\$50,000	(\$18,000)	
24240-002 NS Power	\$35,000	\$34,596	\$37,664	(\$2,664)	
24240-004 Audit Fees	\$2,000	\$2,084	\$2,100	(\$100)	
24240-005 Supplies & Misc. expenses	\$1,200	\$495	\$1,000	\$200	
24240-007 Professional Development	\$1,500	\$755	\$2,393	(\$893)	
24240-008 Polymer Solution	\$7,500	\$8,461	\$9,000	(\$1,500)	
24240-010 Transfer to Reserves	\$18,093	\$0	\$10,043	\$8,050	
24240-012 New Capital & Pumps	\$38,000	\$46,217	\$42,000	(\$4,000)	
24240-013 Lab Testing	\$3,500	\$3,200	\$4,000	(\$500)	
24240-014 Liability & Vehicle Insurance	\$8,000	\$12,624	\$13,000	(\$5,000)	
24240-015 Wastewater Operator (Part time) Salary	\$87,048	\$86,819	\$84,500	\$2,548	
24240-016 Sludge Removal	\$11,000	\$5,491	\$7,000	\$4,000	
24240-017 Scada system & telephone	\$3,750	\$2,753	\$3,500	\$250	
24240-018 Office Supplies	\$0	\$0	\$0	\$0	
24240-019 Wastewater Operators Employee Benefits	\$16,140	\$16,904	\$13,000	\$3,140	
24240-020 Mileage/Fuel -truck	\$3,000	\$3,263	\$9,000	(\$6,000)	
24240-022 Generator Fuel/Maintenance	\$0	\$777	\$1,500	(\$1,500)	
24240-026 On call fee	\$1,300	\$1,300	\$1,300	\$0	
	<b>\$269,031</b>	<b>\$255,263</b>	<b>\$291,000</b>	<b>(\$21,969)</b>	<b>-8.17%</b>
<b>TUSKET SEWAGE &amp; TREATMENT PLANT</b>					
24245-001 Wages & mileage	\$7,000	\$7,000	\$9,000	(\$2,000)	
24245-002 Nova Scotia Power	\$9,000	\$8,174	\$9,000	\$0	
24245-003 Communications (Scada)	\$3,000	\$2,619	\$4,000	(\$1,000)	
24245-004 Audit Fees	\$500	\$500	\$500	\$0	
24245-005 Liability & Equipment Insurance	\$1,200	\$1,837	\$2,100	(\$900)	
24245-006 Plant & Equipment Maintenance	\$6,000	\$5,046	\$7,500	(\$1,500)	
24245-008 Lab Testing	\$3,500	\$3,394	\$3,500	\$0	
24245-009 Transfer to Reserves	\$2,866	\$0	\$1,921	\$945	
24245-010 Septic Services - Residential	\$6,050	\$5,981	\$6,050	\$0	
24245-011 Septic Services - Commercial	\$3,000	\$2,115	\$3,000	\$0	
24245-012 Miscellaneous Expense	\$250	\$454	\$550	(\$300)	
24245-013 General Repairs (pump stn, tanks)	\$8,500	\$5,783	\$6,000	\$2,500	
24245-014 Septic Services - Tusket Brewery	\$2,000	\$1,815	\$1,500	\$500	
24245-015 On call fee	\$1,300	\$1,300	\$1,300	\$0	
	<b>\$54,166</b>	<b>\$46,018</b>	<b>\$55,921</b>	<b>(\$1,755)</b>	<b>-3.24%</b>
<b>WEDGEPORT SEWAGE &amp; ONSITE TREATMENT</b>					
24250-002 Tank and Pump Maintenance	\$1,500	\$0	\$1,750	(\$250)	
24250-003 Repairs	\$1,500	\$1,020	\$1,500	\$0	
24250-004 Travel	\$500	\$500	\$500	\$0	
24250-005 Wastewater Technician - wages	\$2,000	\$2,000	\$2,000	\$0	
24250-006 Pumping Services	\$3,300	\$2,839	\$3,330	(\$30)	
24250-007 Sludge Removal	\$0	\$0	\$0	\$0	
24250-008 Other	\$270	\$58	\$300	(\$30)	
24250-009 On call fee	\$1,040	\$1,040	\$1,040	\$0	
24250-010 Liability & Equipment Insurance	\$750	\$0	\$0	\$750	
24250-011 Transfer to Reserves	\$330	\$0	\$0	\$330	
24250-012 Audit fees	\$500	\$500	\$500	\$0	
	<b>\$11,690</b>	<b>\$7,957</b>	<b>\$10,920</b>	<b>\$770</b>	<b>6.59%</b>

**2023-2024 PROPOSED  
Operating Budget**

	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b>EAST PUBNICO WATER UTILITY</b>					
<b>LOWER EAST PUBNICO</b>					
24255-001 Power and Pumping	\$4,000	\$3,451	\$4,500	(\$500)	
24255-002 Communications	\$0	\$447	\$550	(\$550)	
24255-003 Capital and repairs	\$13,000	\$3,748	\$6,500	\$6,500	
24255-004 Insurance	\$400	\$787	\$850	(\$450)	
24255-006 Miscellaneous	\$500	\$0	\$500	\$0	
24255-007 Salary & mileage	\$6,000	\$6,000	\$6,000	\$0	
24255-008 On call Fee	\$520	\$520	\$520	\$0	
	<b>\$24,420</b>	<b>\$14,953</b>	<b>\$19,420</b>	<b>\$5,000</b>	<b>20.48%</b>
<b>MIDDLE EAST PUBNICO</b>					
24255-015 Power and Pumping	\$4,000	\$2,686	\$4,500	(\$500)	
24255-016 Communications	\$0	\$1,342	\$1,500	(\$1,500)	
24255-017 Capital, repairs & study	\$15,000	\$17,816	\$8,000	\$7,000	
24255-018 Insurance	\$300	\$388	\$452	(\$152)	
24255-019 Salary & mileage	\$9,000	\$9,375	\$9,000	\$0	
24255-020 Transfer to reserves	\$1,660	\$0	\$11,008	(\$9,348)	
24255-021 Miscellaneous	\$600	\$0	\$600	\$0	
24255-023 On call fee	\$520	\$520	\$520	\$0	
	<b>\$31,080</b>	<b>\$32,128</b>	<b>\$35,580</b>	<b>(\$4,500)</b>	<b>-14.48%</b>
<b>TOTAL EAST PUBNICO WATER UTILITY</b>	<b>\$55,500</b>	<b>\$47,081</b>	<b>\$55,000</b>	<b>\$500</b>	<b>0.90%</b>
<b>GARBAGE COLLECTION &amp; DISPOSAL</b>					
24320-000 Collection Fuel Surcharge	\$6,000	\$16,200	\$17,000	(\$11,000)	
24320-001 Collection Contract	\$375,500	\$372,552	\$387,782	(\$12,282)	
24320-002 Recycling Fees	\$26,000	\$22,938	\$25,000	\$1,000	
24320-003 Disposal Fees - Landfill	\$152,000	\$159,506	\$165,000	(\$13,000)	
24320-004 Disposal Fees - Organics	\$70,000	\$62,068	\$64,000	\$6,000	
24320-007 Advertising	\$2,500	\$1,495	\$2,000	\$500	
24320-010 Spring & Fall Cleanup	\$82,000	\$58,470	\$65,000	\$17,000	
24320-050 Community Clean up Program	\$18,000	\$7,600	\$10,200	\$7,800	
24320-060 Waste Check Operational Support	\$22,000	\$21,937	\$23,000	(\$1,000)	
24320-100 Compostainers	\$11,000	\$17,003	\$16,000	(\$5,000)	
24390-000 Illegal Dumping Clean Up	\$2,000	\$0	\$1,000	\$1,000	
	<b>\$767,000</b>	<b>\$739,769</b>	<b>\$775,982</b>	<b>(\$8,982)</b>	<b>-1.17%</b>
<b>OTHER ENVIRONMENTAL HEALTH</b>					
24990-010 Unsightly/Dangerous Premises	\$3,000	\$718	\$2,000	\$1,000	
24990-020 Emergency Event Contingency	\$1,000	\$629	\$0	\$1,000	
	<b>\$4,000</b>	<b>\$1,348</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>50.00%</b>
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES</b>	<b>\$1,161,387</b>	<b>\$1,097,436</b>	<b>\$1,190,823</b>	<b>(\$29,436)</b>	<b>-2.53%</b>
<b><u>PUBLIC HEALTH SERVICES</u></b>					
<b>MEDICAL CLINIC OPERATIONS &amp; DOCTOR RECRUITMENT</b>					
25300-000 Harbour South Medical Clinic	\$22,138	\$19,652	\$4,000	\$18,138	
25300-050 AM Clarke Medical Clinic	\$46,059	\$22,222	\$15,000	\$31,059	
25300-075 VON Operating grant	\$2,500	\$2,500	\$2,500	\$0	
25300-100 Doctor Recruitment Incentives	\$25,000	\$510	\$37,500	(\$12,500)	
	<b>\$95,697</b>	<b>\$44,884</b>	<b>\$59,000</b>	<b>\$36,697</b>	<b>38.35%</b>
<b>TOTAL PUBLIC HEALTH SERVICES</b>	<b>\$95,697</b>	<b>\$44,884</b>	<b>\$59,000</b>	<b>\$36,697</b>	<b>38.35%</b>
<b><u>ENVIRONMENTAL DEVELOPMENT SERVICES</u></b>					
<b>PLANNING AND ZONING</b>					
26110-001 - Contracted Planning Services	\$21,000	\$26,890	\$30,000	(\$9,000)	
<b>MUNICIPAL INNOVATION - TRI-CO PLANNING</b>					
26110-020 Municipal Innovation Planning	\$5,000	\$2,529	\$16,000	(\$11,000)	
<b>TOTAL PLANNING AND ZONING SERVICES</b>	<b>\$26,000</b>	<b>\$29,419</b>	<b>\$46,000</b>	<b>(\$20,000)</b>	<b>-76.92%</b>
<b>COMMUNITY DEVELOPMENT</b>					
26220-001 Comm Development Officer - Salary	\$15,000	\$1,080	\$0	\$15,000	
26220-002 Travel	\$750	\$0	\$0	\$750	
26220-005 Training, Conference and Membership	\$1,200	\$0	\$0	\$1,200	
26220-007 Meetings & Information sessions	\$500	\$0	\$0	\$500	
26220-008 Aquaculture	\$15,000	\$17,213	\$0	\$15,000	
26220-009 Small Community Projects	\$2,000	\$300	\$0	\$2,000	
	<b>\$34,450</b>	<b>\$18,594</b>	<b>\$0</b>	<b>\$34,450</b>	<b>100.00%</b>
<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>\$34,450</b>	<b>\$18,594</b>	<b>\$0</b>	<b>\$34,450</b>	<b>100.00%</b>

**2023-2024 PROPOSED  
Operating Budget**

	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b>HOUSING AND ECONOMIC DEVELOPMENT</b>					
26310-005 Regional Housing Authority Deficit	\$52,000	\$55,000	\$52,000	\$0	
26310-007 Solar West Pubnico Fire Hall - Lease expense	\$1,000	\$1,000	\$0	\$1,000	
26310-010 Strategic planning initiatives	\$18,000	\$12,809	\$5,000	\$13,000	
26310-014 Western Regional Enterprise Network	\$43,883	\$45,804	\$49,088	(\$5,205)	
26310-015 Argyle Economic Development Initiatives - Aquaculture	\$0	\$0	\$0	\$0	
26310-018 Regional Communication - IRIS	\$9,000	\$6,093	\$2,000	\$7,000	
26310-019 Solar - Willet Road - Utilities	\$0	\$115	\$500	(\$500)	
	<b>\$123,883</b>	<b>\$120,820</b>	<b>\$108,588</b>	<b>\$8,795</b>	<b>7.10%</b>
<b>BUSINESS &amp; RESIDENTIAL PARKS</b>					
26690-001 Street Lights	\$750	\$623	\$1,000	(\$250)	
26690-002 Tusket Business Park - Maintenance & Other	\$1,500	\$0	\$1,500	\$0	
26690-003 Green Acres Subdivision - Maintenance & other	\$1,000	\$0	\$1,000	\$0	
26690-004 Gain/Loss on sale of land	\$0	\$0	\$0	\$0	
	<b>\$3,250</b>	<b>\$623</b>	<b>\$3,500</b>	<b>(\$250)</b>	<b>-7.69%</b>
<b>REGIONAL AND LOCAL TOURISM SUPPORT</b>					
26900-108 Contribution to YASTA - Operating	\$67,250	\$67,250	\$77,750	(\$10,500)	
26900-109 Contribution to YASTA - Projects	\$20,500	\$30,500	\$20,500	\$0	
26900-118 MODA & YASTA signage initiative	\$1,200	\$365	\$16,000	(\$14,800)	
26900-130 Small Community Projects	\$1,000	\$1,500	\$2,000	(\$1,000)	
26910-001 Advertising	\$1,000	\$0	\$0	\$1,000	
	<b>\$90,950</b>	<b>\$99,615</b>	<b>\$116,250</b>	<b>(\$25,300)</b>	<b>-27.82%</b>
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES</b>					
	<b>\$278,533</b>	<b>\$269,070</b>	<b>\$274,338</b>	<b>(\$2,305)</b>	<b>-0.83%</b>
<b>RECREATION &amp; CULTURAL SERVICES</b>					
<b>RECREATION SERVICES</b>					
27110-001 Physical Activity Coordinator - Salary	\$52,500	\$53,902	\$56,550	(\$4,050)	
27110-002 Physical Activity Coordinator Travel	\$4,000	\$2,125	\$3,000	\$1,000	
27110-003 Director of Recreation Services - Salary	\$61,500	\$61,500	\$66,240	(\$4,740)	
27110-004 Director of Recreation Services Travel	\$3,000	\$1,738	\$2,500	\$500	
27111-003 Summer Student Wages	\$75,275	\$74,265	\$101,260	(\$25,985)	
27111-004 Casual Employee Travel	\$1,500	\$861	\$1,500	\$0	
27111-005 Gym Supervisors Wages	\$1,500	\$3,289	\$5,600	(\$4,100)	
27111-006 Casual Employee Training	\$1,500	\$1,788	\$3,000	(\$1,500)	
27112-001 Senior Programs	\$6,900	\$5,753	\$6,300	\$600	
27112-002 Active Communities Initiatives	\$20,635	\$17,984	\$25,500	(\$4,865)	
27112-003 Program Expenses	\$11,645	\$9,921	\$10,000	\$1,645	
27112-004 Commission Expenses.	\$1,400	\$889	\$1,400	\$0	
27112-005 Capital Equipment for Programs	\$1,500	\$1,006	\$3,500	(\$2,000)	
27112-006 Repairs and Capital Projects	\$47,500	\$19,417	\$14,650	\$32,850	
27112-007 Day Camps Expenses	\$5,300	\$6,848	\$10,000	(\$4,700)	
27112-008 Physical Activity Coordinator Prof. Development	\$1,000	\$1,457	\$2,500	(\$1,500)	
27112-009 Miscellaneous Expenses	\$500	\$246	\$500	\$0	
27112-010 Director of Rec. Services Prof Development	\$1,000	\$928	\$2,500	(\$1,500)	
27112-011 Memberships	\$850	\$765	\$850	\$0	
27112-012 Volunteer Banquet Celebrations	\$2,550	\$3,509	\$2,000	\$550	
27112-013 Active Transportation	\$1,000	\$0	\$500	\$500	
27112-014 Kids First Fund	\$1,500	\$1,500	\$3,750	(\$2,250)	
27112-015 Teen Program	\$4,020	\$1,225	\$2,890	\$1,130	
27112-016 Meeting Expenses	\$300	\$53	\$300	\$0	
27112-018 Leadership Development	\$1,000	\$696	\$1,000	\$0	
27112-019 Promotion	\$1,000	\$66	\$1,000	\$0	
27112-116 School Sport Support	\$1,200	\$1,200	\$1,600	(\$400)	
	<b>\$311,575</b>	<b>\$272,932</b>	<b>\$330,390</b>	<b>(\$18,815)</b>	<b>-6.04%</b>
<b>CULTURAL BUILDINGS &amp; FACILITIES</b>					
<b>PUBNICO LIBRARY</b>					
27250-001 Janitors Wages & Benefits	\$6,240	\$6,240	\$7,100	(\$860)	
27250-002 Furnace Oil	\$8,500	\$10,629	\$11,600	(\$3,100)	
27250-003 Nova Scotia Power	\$1,800	\$1,281	\$2,000	(\$200)	
27250-004 Telephone	\$500	\$444	\$500	\$0	
27250-005 Repairs	\$1,500	\$1,285	\$5,000	(\$3,500)	
27250-006 Insurance	\$2,200	\$2,292	\$4,050	(\$1,850)	
27250-007 Supplies	\$610	\$312	\$600	\$10	
27250-008 Miscellaneous Exp.	\$200	\$46	\$200	\$0	
27250-009 Pubnico Library - Snow Removal	\$1,500	\$0	\$1,500	\$0	
	<b>\$23,050</b>	<b>\$22,529</b>	<b>\$32,550</b>	<b>(\$9,500)</b>	<b>-41.21%</b>

**2023-2024 PROPOSED  
Operating Budget**

	<u>2022-2023</u> <u>BUDGET</u>	<u>2022-2023</u> <u>ACTUALS</u>	<u>2023-2024</u> <u>BUDGET</u>	<u>BUDGET</u> <u>VARIANCE</u>	<u>VARIANCE</u> <u>BUDGET %</u>
<b>COURTHOUSE &amp; ARCHIVES</b>					
27290-000 Summer Tourguides Wages	\$8,000	\$2,011	\$8,000	\$0	
27290-001 Telephone	\$1,400	\$1,773	\$1,800	(\$400)	
27290-002 NS Power	\$7,500	\$6,363	\$7,000	\$500	
27290-003 Office Supplies	\$2,250	\$1,808	\$2,000	\$250	
27290-004 Repairs & Maintenance	\$6,000	\$2,276	\$5,000	\$1,000	
27290-005 Fall Tourguide Wages	\$5,000	\$4,406	\$6,500	(\$1,500)	
27290-007 Membership Dues	\$1,200	\$1,081	\$1,200	\$0	
27290-008 Janitor Supplies & Misc.Exp.	\$500	\$254	\$500	\$0	
27290-009 Archivist - Salary	\$6,000	\$5,936	\$6,000	\$0	
27290-010 Staff Travel	\$500	\$402	\$500	\$0	
27290-011 Staff Conferences & Training	\$2,000	\$1,688	\$2,500	(\$500)	
27290-012 Books & Periodicals	\$1,000	\$904	\$1,000	\$0	
27290-013 Research Assistant	\$45,284	\$45,222	\$48,460	(\$3,176)	
27290-014 Advertising	\$2,000	\$2,025	\$2,000	\$0	
27290-017 Internet Services	\$2,000	\$1,288	\$2,000	\$0	
27290-018 Kitchen Expenses	\$500	\$475	\$500	\$0	
27290-021 Cleaning Services	\$1,500	\$1,680	\$1,650	(\$150)	
27290-022 Security	\$675	\$438	\$600	\$75	
27290-023 Public Programming	\$4,000	\$2,898	\$4,000	\$0	
27290-024 Postage	\$200	\$191	\$150	\$50	
27290-025 Preservation supplies	\$2,000	\$0	\$2,000	\$0	
27290-026 Heritage Development Officer - Salary	\$55,000	\$54,896	\$59,240	(\$4,240)	
27290-027 Insurance	\$3,500	\$4,855	\$5,500	(\$2,000)	
	<b>\$158,009</b>	<b>\$142,869</b>	<b>\$168,100</b>	<b>(\$10,091)</b>	<b>-6.39%</b>
<b>REGIONAL LIBRARY</b>					
27590-050 Western Counties Regional Library	\$63,900	\$63,900	\$63,900	\$0	
	<b>\$63,900</b>	<b>\$63,900</b>	<b>\$63,900</b>	<b>\$0</b>	<b>0.00%</b>
<b>TOTAL RECREATION &amp; CULTURAL SERVICES</b>					
	<b>\$556,534</b>	<b>\$502,229</b>	<b>\$594,940</b>	<b>(\$38,406)</b>	<b>-6.90%</b>
<b>EDUCATION</b>					
28110-000 Appropriation to Tri-County Regional School Board	\$1,683,277	\$1,683,277	\$1,793,863	(\$110,586)	
<b>TOTAL EDUCATION</b>	<b>\$1,683,277</b>	<b>\$1,683,277</b>	<b>\$1,793,863</b>	<b>(\$110,586)</b>	<b>-6.57%</b>
<b>TRANSFERS TO RESERVES AND OWN FUNDS</b>					
28221-001 Transfer to Capital Reserve	\$50,000	\$300,000	\$220,000	(\$170,000)	
28221-004 Transfer to TCA - JE Hatfield Storage	\$0	\$0	\$0	\$0	
28223-001 Transfer to TCA fund - West Pubnico Loan Payment	\$0	\$0	\$0	\$0	
28223-003 Transfer to Capital Reserve - East Pubnico Utility	\$0	\$0	\$0	\$0	
28223-004 Transfer to TCA fund - Admin Building loan repayment	\$277,691	\$277,691	\$282,580	(\$4,889)	
	<b>\$327,691</b>	<b>\$577,691</b>	<b>\$502,580</b>	<b>(\$174,889)</b>	<b>-53.37%</b>
<b>TOTAL TRANSFERS</b>	<b>\$327,691</b>	<b>\$577,691</b>	<b>\$502,580</b>	<b>(\$174,889)</b>	<b>-53.37%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$9,692,189</b>	<b>\$9,596,640</b>	<b>\$10,628,612</b>	<b>(\$884,823)</b>	<b>-9.13%</b>